

**CABINET, 3<sup>rd</sup> September 2018**

**PRESENT:** Councillor T Swift (Leader, in the Chair)  
Councillors B Collins, Metcalfe, Press, Scullion, Shoukat, Sutherland and MK Swift.

**38 APOLOGIES FOR ABSENCE**

There were no apologies for absence.

*(Councillor Shoukat arrived at 18.04 hours).*

*(The meeting closed at 19.45 hours).*

**39 ADMISSION OF THE PUBLIC**

**RESOLVED** that under Section 100A(4) of the Local Government Act 1972 the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in the stated paragraphs of Part 1 of Schedule 12A of the Act, namely:-

Adult and Children's Services and Public Health Services – 5 Year Commissioning and Procurement Plan - Paragraph 3 - Financial or Business Affairs.

Northgate Site Redevelopment - Paragraph 3 - Financial or Business Affairs.

**40 MINUTES OF THE MEETING OF CABINET HELD ON 30<sup>TH</sup> JULY 2018**

The Leader and Cabinet Members welcomed the new Directors of Children and Young People's Services and Adult Services and Wellbeing as they took up their appointments and roles on the 1<sup>st</sup> September 2018.

**RESOLVED** that the Minutes of the meeting of Cabinet held on 30<sup>th</sup> July 2018 be noted as a correct record and signed by the Chair.

**41 QUESTION TIME**

The Leader, Councillor T Swift, invited members of the public and Councillors to ask questions of the Leader and of the other Cabinet Members. An oral response would, if possible, be provided at the meeting, but if this was not possible a written response would be provided to the questioner within 7 working days. The full details of questions asked and answers provided would also be published on the Council's website.

(a) A question was asked by Mr Fielden.

The Leader, Councillor T Swift responded and advised that a written response would be provided to the question.

(b) A Question was asked by Michael Bradley.

The Leader, Councillor T Swift responded and advised that a written response would be provided to the question.

**42 MEDIUM TERM FINANCIAL STRATEGY 2019/20 TO 2021/22**

The Leader, Councillor T Swift, presented a written report of the Head of Finance providing a review and update of the Medium Term Financial Strategy (MTFS) in

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light of the latest information. The report advised of issues identified relevant to the update and of the proposed approach to the budget process for 2019/20. The MTFS was a key element within the Council's overall strategic planning framework. The Strategy took a three year perspective and set a framework for how budget pressures would be prioritised within best estimates of available capital and revenue resources.

The MTFS was set within a period of significant uncertainty for local government in terms of its future funding, increasing budget pressures and demand for its services. This had already led to questions about the financial resilience of a number of Councils and a draft index to help "provide an early warning system for local authorities with deteriorating financial positions and prompt action where it was needed". CIPFA would also be implementing a new financial management code to support good practice in the planning of sustainable finances. There had already been the unprecedented step of two Section 114 notices being issued in one council to restrict non-essential spend and other authorities were making plans to reduce to core statutory services. These were not isolated cases and the National Audit Office had warned that 10% of upper tier authorities (more than 20) were vulnerable to financial failure.

The MTFS was similar in structure to that used last year and had been extended to cover a new third year of 2021/22 and updated to reflect current issues. The latest Local Government Finance Settlement issued on 6<sup>th</sup> February 2018 covered the period to 2019/20. Although Calderdale previously applied for a multi-year guarantee on the settlement, the last year was 2019/20 so Government funding for the majority of the MTFS period was at present unknown.

The Council had already put plans in place to make savings of £105m by 2019/20 compared to its 2010 budget. The scale of the reductions in spending required over the period of the plan was in keeping with previous years. Fortunately the lower levels of savings required in the first year (£1.7m) allowed the smooth introduction of additional savings in the second and third years when more substantial savings were required £7.9m rising to £8.9m onwards. There were a number of risks in the forecast. These had been identified in Section 6 of the MTFS which also included a sensitivity analysis showing how the forecast might vary if the assumptions made changed.

Senior Management should begin the budget process aiming to identify savings to offset the deficits outlined as a minimum and preferably higher to provide a margin of safety should the risks highlighted in the MTFS materialise.

**\*RESOLVED that:**

**(a) it be recommended to the Council that the Medium Term Financial Strategy be approved;**

(b) the draft budget proposals be brought forward by Cabinet for consultation in accordance with the approach outlined in the Head of Finance's written report;

(c) the risks contained within the forecast as highlighted in the Medium Term

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Financial Strategy and the Head of Finance's covering report be noted when finalising savings plans;

**(d) it be recommended to the Council that the Authority's Operational Boundary for external debt be increased to £142m and the Authorised Limit for external debt be raised to £150m for the 2018/19 financial year;**

**(e) it be recommended to the Council that up to £15m be included in the Capital Programme (and there added to the Council's operational boundary and authorised limit) to proceed with the investment strategy set out in the Medium Term Financial Strategy; and**

(f) the Director, Regeneration and Strategy, the Head of Legal and Democratic Services and the Head of Finance be given delegated authority in consultation with the Cabinet Members with responsibility for Resources, Performance and Business Change and Regeneration and Strategy to agree an evaluation matrix to be used for investment acquisition decisions and authority to acquire commercial property within the approved amount in the Capital Programme.

**43 DIRECTOR, PUBLIC HEALTH REPORT 2017/18**

Councillor Shoukat, Cabinet Member for Public Health and Inequalities presented a written report of the Director, Public Health providing the Director, Public Health 2017/18 report. National guidance stated that Directors of Public Health in England had a duty to write an Annual Public Health report to demonstrate the state of health within their communities. It was a major opportunity for advocacy on behalf of the health of the population. Last year the report was focussed on the First 1000 Days of Life. In line with our life course approach this year's report was focussed on health in older age. It was intended to focus next year's report on work and health. There was a focus on healthy ageing for a number of reasons:

- to promote an ageing population as a positive and to draw on older peoples skills, knowledge and capacity in line with our Vision 2024;
- to promote further understanding on the links between health, ageing and costs across our system;
- the need to challenge ageism; and
- to promote policy responses that supported good health in older age.

The report drew on the latest verified data, as well as highlighting a small number of local case studies which exemplified good practice. In addition, the report presented a general picture of health in our area as indicated by two overall measures; life expectancy and healthy life expectancy. Whilst there continued to be small improvements in overall life expectancy this was slowing and there was a concerning fall in a couple of areas in Calderdale.

The Report contained 17 recommendations outlined in Appendix 1, which if implemented would improve health in our Borough. It was hoped that the

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recommendations would be built upon and added to over the course of the next 12 months.

Councillor Lynn commented that the approach to seeing older people as assets was excellent and raised concerns about life expectancy in deprived areas. She asked if intergenerational work could be taken into account through projects like “staying well”.

**RESOLVED** that:

(a) the recommendations outlined in the Director, Public Health 2017/18 report be adopted;

(b) the Health and Wellbeing Board be requested to lead the development of an age friendly Borough;

(c) the Director, Public Health recommendations to sit and be actioned as part of the Single Plan for Calderdale; and

(d) actions related to income maximisation be included within the revised welfare/anti poverty strategy.

**44 THE CONTRIBUTION OF RAIL TO THE ECONOMY OF THE LEEDS CITY REGION; PRESSING THE NEED FOR INVESTMENT ON THE CALDER VALLEY LINE**

The Leader, Councillor T Swift, presented a written report of the Director, Regeneration and Strategy which informed Members of the potential benefits which may arise from the electrification of the Calder Valley Line (CVL) in order to inform any subsequent lobbying strategies with HM Government, Department for Transport (DfT), local MPs and Network Rail and to inform Members of the issues and impacts which arose from the May 2018 timetable changes. The report described the benefits that the electrification of the CVL may bring and consequently introduced a number of possible “lines” to take when determining a future lobbying strategy.

A reliable rail service was vital to the economic resilience of Calderdale. The Calder Valley Line linked Leeds with Manchester via Bradford, Halifax and Rochdale, plus several intermediate towns in the Upper Calder Valley, as well as providing a link between York and Blackpool and Huddersfield via Brighouse. Severe timetabling and reliability difficulties had been experienced during 2018. Electrification was one means to building a modern fit for purpose rail service in the Calder Valley.

The report provided detailed background information, the impact of the recent timetable changes on the economy, financial, legal and equality implications.

**RESOLVED** that:

(a) an effective strategy for lobbying HM Government, Department for Transport, local MP’s, Network Rail and others in order to bring forward the electrification of the Calder Valley Line be adopted;

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- (b) the key lines to take in the strategy be that electrification would bring:
- i. faster acceleration and deceleration which would result in improved journey times and decreased headways leading to a potential increase in services;
  - ii. less wear and tear on the rail infrastructure making the service cheaper to run and more reliable, with the subsequent potential to create lower fare increases;
  - iii. positive impacts on the environment as electric trains emit between 20% - 35% less carbon dioxide than their diesel counterparts;
  - iv. the phenomenon that recognised that people liked electric trains and consequently as they were introduced passenger numbers appeared to increase accordingly;
  - v. consistency across other electrified lines which should increase the flexibility of the overall engine stock; and
  - vi. the opportunity to investigate “smart” (discontinuous/innovative electrification) to reduce cost and disruption in construction, using trains with modest on-board energy storage whilst avoiding the use of inefficient and operationally costly diesel bimodes.
- (c) an effective approach with West Yorkshire Combined Authority and our Local Authority partners to develop a coherent rail investment strategy and lobbying programme and identify the resources required be developed; and
- (d) the Council become signatories of the Electric Railway Charter.

**45 RE:FIT ENERGY EFFICIENCY INVESTMENT PROGRAMME: PHASE 2**

Councillor B Collins, Deputy Leader and Cabinet Member for Regeneration and Economic Strategy presented a written report of the Director, Regeneration and Strategy which sought approval of the Re:Fit Energy Efficiency Investment Programme: Phase 2. Re:fit Phase 1 was almost complete and was on course to deliver guaranteed energy savings of £156k per year along with an 843 tonne annual reduction in carbon dioxide emissions, subject to minor adjustments, along with other savings in maintenance costs, carbon taxes and Feed-in-Tariff income. Approval was required to implement a capital scheme of £1.26m and finance the expenditure from a combination of prudential borrowing and Salix interest-free loan(s) paid back from savings in energy and other associated costs. This would be a Key Decision as it would result in the Council incurring expenditure that would exceed £200,000 in one year and in advance of gaining the benefits of reduced energy and other costs in the longer term.

Energy costs would always rise in the foreseeable future and yet the Council's budgets continued to fall. The Council spent more on energy used in buildings than it did on maintaining them and the Council's reputation would suffer if it did not meet its own targets to reduce its carbon emissions. Given that energy used in Council buildings accounted for the highest proportion of corporate carbon emissions and

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energy costs, there was a strong case for investing in energy efficiency improvements to the Council's buildings through the Re:fit Programme. Re:fit Phase 1 was on course to deliver guaranteed energy savings of £155,986 per year and therefore approval was being sought for the Council to invest £1.26 million in Phase 2. The proposed Phase 2 would build on Phase 1's success by saving an estimated £113k per year in revenue costs and reducing carbon dioxide emissions by 328 tonnes annually. Consequently, it would make a significant contribution to the Council's priority to build a sustainable future. For an initial period, the energy savings would be used to repay borrowing costs. SSE Contracting Limited was appointed under an Energy Performance Contract (EPC) following a robust procurement process utilising a public sector framework compliant with EU procurement rules. This EPC ensured that the energy savings finalised in the investment grade proposal were guaranteed and enforceable with remedies for under-achievement.

The report provided background information, options considered and financial, legal, environmental, health and economic implications.

**\*RESOLVED that:**

(a) a maximum sum of £1.26m be committed to Re:fit Phase 2 to implement energy conservation measures in 14 Council buildings identified in Appendices 1 and 2 and comprising Option 1 within the Director, Regeneration and Strategy's report;

**(b) it be recommended to Council that £1.26m be included in the Capital Programme to allow Re:fit Phase 2 to be financed by prudential borrowing;**

(c) Officers be requested to seek a 0% loan from Salix Finance Limited, under its Energy Efficiency Loans Programme, to be paid back over five years after Phase 2 starts and the amount of the loan being subject to Salix Finance Limited's lending criteria be approved;

(d) revenue savings of £113k be earmarked to offset the necessary borrowing costs in the financial year 2019/20 onwards; and

(e) the Director, Regeneration and Strategy, be given delegated authority, in consultation with the Head of Finance, to progress viable Phase 2 works following preparation of full and acceptable implementation details that include confirmation of the costs, savings and payback periods reflected in the Director, Regeneration and Strategy's report.

**46 BEECH HILL (PHASE 1) – WEST YORKSHIRE COMBINED AUTHORITY FUNDING**

Councillor Sutherland, Cabinet Member for Planning, Housing and Environment presented a written report of the Director, Regeneration and Strategy which sought approval of the process of drawing down the West Yorkshire Combined Authority (WYCA) grant funding for Phase 1 of the Beech Hill regeneration. Approval was required to progress with the drawdown of grant funding from the Combined Authority, based on the proposed governance arrangements, which included pass porting the funding through Calderdale Council to the Together Housing Association

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(THA) as part of the Calderdale Together Housing Investment Partnership (CTHIP). It was a WYCA requirement that the grant funding was awarded to the Council as opposed to THA claiming the grant directly from WYCA. Approval was required to implement a capital scheme not exceeding a £2.197m grant contribution, to be financed in part by grant provided by WYCA.

The overall proposal would drive forward the Council's pledge to help make more homes available for adults. It would also support the building of sustainable homes by utilising brownfield sites. WYCA had approved a grant of £1.4m to contribute toward Beech Hill Phase 1 demolition and infrastructure costs. A Full Business Case would also be submitted to WYCA later in the year to seek additional funding of £797k to contribute towards remediation works on the site. Any commitment by the Council to include this further sum in the Capital Programme would be subject to further funding being made available by WYCA, so posed no financial risk to the Council. The £2.197m funding already earmarked by WYCA for Beech Hill included the £797k, so any risk of WYCA failing to approve the additional funding for the remediation works was low.

The report provided background information, options considered and financial, legal, environmental, health and economic implications.

Councillor Lynn commented that she looked forward to Phase 2 and was grateful to WYCA for the funding. Affordable housing and houses to rent were critical in this area. It was important to ensure phase 1 included a significant proportion of homes for rent. It was also important to continue the commitment to gain funding to regenerate the Beech Hill estate.

**\*RESOLVED that:**

(a) the Director, Regeneration and Strategy, in consultation with Head of Legal and Democratic Services and the Head of Finance, be given delegated authority to approve the proposed governance arrangements detailed in the Funding Agreement between the West Yorkshire Combined Authority and the Council for the drawdown of grant;

**(b) it be recommended to Council that the sum of £1.4m be included in the Capital Programme to allow Phase 1 (A) demolition and infrastructure works to be completed at Beech Hill; and**

**(c) it be recommended to Council that subject to further funding of £797k being made available by West Yorkshire Combined Authority, a further sum be also included in the Capital Programme to allow Phase 1 (B) site remediation works to be completed on the site.**

**47 CAPITAL PROGRAMME: PROPERTY ASSET CONDITION AND INVESTMENT PRIORITIES**

Councillor B Collins, Deputy Leader and Cabinet Member for Regeneration and Economic Strategy presented a written report of the Director, Regeneration and Strategy which sought approval to undertake the next phase of the Corporate Asset and Facilities Management (CAFM), Property Asset Capital Programme, as endorsed by the CAFM Asset Management Board on the 24<sup>th</sup> April 2018 and utilised

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existing capital budget to deliver the programme. The current property portfolio was deteriorating and required substantial investment both to deal with backlog maintenance and to bring the portfolio to an appropriate standard to deliver services. In view of the lack of certainty regarding the portfolio, the current agreed interim maintenance strategy was to allocate capital only in respect of those buildings already identified to be retained, repairs that were business critical as defined by the Asset Management Board, health and safety issues, prevention of deterioration of asset value and energy efficiency improvements (via the Re-fit Project).

The Asset Management Board received regular reports regarding the CAFM Property Asset Capital Programme in order to review the progress of the works, to review the expenditure attached to the programmes and to agree any required variations to the proposed works. Although some of the corporate estate had been sold, additional properties continued to be acquired which required immediate investment by the service in both capital and revenue terms and the retained portfolio continued to decline. The capital budget available for the corporate estate was only sufficient to maintain buildings at a minimum level and it was only an interim measure. It did not in any way address the condition of the property portfolio, backlog maintenance risks and services the delivery improvements that were required. Any decision to retain a building as part of the Asset Review Programme should include the capital required to bring the building to an appropriate standard and also any additional works included in future capital/revenue resources.

The current phase of works outlined in Appendix 1 had been determined in accordance with the strategy outlined in 4.2 of the report and took account of the current financial position. As decisions were taken to retain a building as part of the Asset Review Programme this should include the allocation of the capital required to bring the building to an appropriate standard and also any additional works that needed to be included in future capital/revenue resources. Approval was sought to increase the existing capital budget for Asset Management by a further £1.25m by utilising part of the capital budget of £10m set aside to deliver key programmes.

The report provided background information, options considered and financial, legal, environmental, health and economic implications.

**\*RESOLVED that:**

(a) a capital budget of £1.25m be approved from the budget of £10m set aside in the overall capital budget to deliver key capital projects;

**(b) it be recommended to Council that the sum of £1.25m be included in the Capital Programme to allow the next phase of the Asset Management Programme to commence. The budget would be utilised to deliver the schemes detailed in Appendix 1 of the Director, Regeneration and Strategy's report, subject to any required variations that would be reported to the Asset Management Board for consideration; and**

(c) the Director, Regeneration and Strategy be requested to submit a further report to a future meeting of Cabinet once the current fire safety works review had completed and the extent and cost of works was confirmed.

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**48 CORPORATE PARENTING PANEL – TERMS OF REFERENCE**

Councillor MK Swift, Cabinet Member for Children and Young People's Services presented a written report of the Director, Children and Young People's Services which sought approval of the revised Corporate Parenting Panel Terms of Reference. There had been consultation with the Lead Cabinet Members with responsibility for Children and Young People, Corporate Parenting Panel Members, the Children in Care Councils (Right2Voice and Upwards and Onwards) and Foster Carers. Evidence indicated that high-performing local authorities were those with strong leaders who had an aspirational vision of effective corporate parenting for all looked-after children and young people. These authorities embed partnership and multi-agency working at the heart of the planning process and ensured that children and young people were fully engaged in the design and delivery of services. (National Institute for Health and Care Excellence Guidance 2015).

The Council, through its Corporate Parenting Panel, Chaired by the Cabinet Member with responsibility for Children and Young People's Services sets high ambitions for the children in their care. It oversaw the quality of service to children in care and scrutinised whether their outcomes were improving. The Children and Social Act 2017 set out new statutory guidance implemented this year, '*Applying corporate parenting principles to looked after children and care leavers*'. The guidance outlined seven principles of corporate parenting which were listed within the report.

The report provided background information, options considered, financial and legal implications.

Councillor MK Swift requested that the title of the Corporate Parenting Panel be changed to Corporate Parenting and Grand Parenting Panel.

**RESOLVED** that:

(a) the revised Corporate Parenting Panel Terms of Reference that included changes to membership and incorporated requirements from new statutory guidance implemented this year: '*Applying corporate parenting principles to looked after children and care leavers*' The Children and Social Act 2017 attached at Appendix A of the Director, Children and Young People's Services report be approved; and

(b) the title of the Panel be changed to Corporate Parenting and Grand Parenting Panel.

**49 ADULT AND CHILDREN'S SERVICES AND PUBLIC HEALTH SERVICES – 5 YEAR COMMISSIONING AND PROCUREMENT PLAN**

**(E)** Councillor Metcalfe, Cabinet Member for Adults, Health and Social Care and Councillor MK Swift, Cabinet Member for Children and Young People's Services presented a written report of the Director, Adult Services and Wellbeing, Director, Children and Young People's Services and Director, Public Health which sought approval of the Adult, Health and Social Care, Children and Young People's Services and Public Health's 5-year Procurement Plan and of any necessary extensions to contracts, to enable the Plans to be implemented and to undertake the appropriate activities to ensure continuity of service provision and improve outcomes for

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individuals. The 5 year Adult and Children's Services and Public Health Procurement Plan was submitted on an annual basis, to inform Cabinet and regularise the approval of any necessary contract extensions.

The governance arrangements for commissioning and procurement of jointly commissioned services for adults and children were managed through the formal process of the Integrated Commissioning Board (ICB) which was the Council's internal gateway process. Joint commissioning projects by the Council and Calderdale Clinical Commissioning Group (CCCG) were managed through the Integrated Commissioning Executive (ICE) which included Officers from both organisations. The Integrated Commissioning and Contracting Team had now been in operation for 12 months. Work had been on-going to strengthen ways of working on joint adult and children's' commission and procurement opportunities. In relation to integrated commissioning with the CCCG, ICE had been linking into our ICB to identify opportunities to jointly commissioning health and social care services. Both ICE and ICB were exploring opportunities to develop and/or strengthen broader joint commissioning opportunities; for example around public health services, care homes and mental health. The role of ICE and its relationship with ICB would continue to develop and grow. Through the contracts register, the CCCG identified any forthcoming procurements and this list and subsequent actions were reported through the Council's governance and formed part of the contract report submitted to the Finance and Performance Committee. The CCCG had agreed to share this report with the ICE Board, alongside the ICB.

The report provided background information, highlighted the options available, the financial, legal, environmental, health and economic implications.

**RESOLVED** that:

(a) the 5 year Procurement Plan as outlined in the Directors, Adults, Services and Wellbeing, Children and Young People's Services and Public Health's written report, be approved;

(b) the Directors, Adults, Services and Wellbeing, Children and Young People's Services and Public Health in consultation with the Cabinet Members with responsibility for Adults, Health and Social Care, Children and Young People's Services and Public Health, the Head of Legal and Democratic Services and the Head of Finance be given delegated authority to implement the extensions if required;

(c) the report be noted and the contract extensions outlined in the Directors, Adult Services and Wellbeing, Children and Young People's Services and Public Health's written report with the exception of the CAMHS Tier 2 Contract be approved;

(d) the CAMHS Tier 2 Contract be extended to September 2019; and

(e) the Directors, Adult Services and Wellbeing and Children and Young People's Services be requested to submit a report on CAMHS Tier 2 Contract to a future meeting of Cabinet.

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**50 NORTHGATE SITE REDEVELOPMENT**

**(E)** The Leader, Councillor T Swift, presented a written report of the Directors, Regeneration and Strategy and Children and Young People's Services which sought approval of the Northgate Site Redevelopment. The Northgate site was a strategically important site in the Halifax town centre. Proposals for a new Sixth Form Centre and commercial development on the wider site could make a major contribution to the Council's key priorities of growing the economy, reducing inequalities and building a sustainable future. The report provided a progress update and investment recommendation in respect of the Sixth Form College element of the whole site solution. The Northgate redevelopment scheme was a key decision, with the proposed recommendation requiring Council approval, as there was a requirement for capital monies to fund the development. A decision was required now as the programme for redevelopment had challenging timescales in order to meet the proposed September 2019 opening for the Sixth Form Centre. Delaying the decision would also have implications on the statutory duty of the Council for school place provision, scheme momentum and the deployment of grant support for the wider site, potentially available from the West Yorkshire Combined Authority (WYCA).

Calderdale was ambitious for our young people to leave education with the skills and knowledge to do well. A balanced Level 3 curriculum would be a key part of the college delivery. It would enable students to study in a rich, supportive and challenging environment. The new College would make the very best use of the many retail, food and leisure based businesses located in Halifax. Alongside this, it would create formal relationships with landmark locations in Halifax town centre. The sharing of these spaces would help create a rich culture which would foster the growth of the College and Halifax as a key destination in young people's journey to university, apprenticeship or employment.

The report set out in detail the features, assumptions, benefits and risks associated with the recommended proposal for a sixth form centre and associated whole site solution of the Northgate site and also provided background information and financial, legal, environmental, health and economic implications.

**\*RESOLVED that:**

(a) the vision to refurbish the Library area of the Northgate site as a Sixth Form Centre as set out in the Directors, Regeneration and Strategy and Children and Young People's Services written report be supported;

(b) the Director, Regeneration and Strategy and the Head of Legal and Democratic Services be given delegated authority to enter into appropriate agreements with the Trinity Multi Academy Trust and other related stakeholders with respect to the funding and operation of the Sixth form centre, based on the summary of the draft Heads of Terms attached to the Directors, Regeneration and Strategy and Children and Young People's Services written report;

(c) the Construction Management procurement approach be supported and the Director, Regeneration and Strategy and the Head of Legal and Democratic Services

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be given delegated authority to enter into necessary contracts to progress the design and construction of the whole site solution;

**(d) it be recommended to the Council that prudential borrowing of up to £2.25m as set out in the Directors, Regeneration and Strategy and Children and Young People's written report be approved; and**

(e) the Directors, Regeneration and Strategy and Children and Young People's Services be requested to prepare a business case in agreement with the Head of Finance demonstrating the financial viability of a commercial development and submit a further report to the Cabinet meeting scheduled to be held in November 2018 with regard to the proposed use of the remainder of the Northgate site.

*(Councillor Sutherland declared an interest in the above item as he had been appointed to the Local Governing Body of Trinity Multi Academy Trust and left the meeting for the discussion and voting thereon).*